

Financial Statements September 30, 2020

McCulloch County



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Independent Auditor's Report

The Honorable Judge and Members of the Commissioners' Court McCulloch County Brady, Texas

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of McCulloch County, (the County), as of and for the year September 30, 2020, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the County as of September 30, 2020, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and pension plan schedules on pages 4 through 12 and 48 through 54 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's financial statements. The combining nonmajor fund financial statements and combining statement of fiduciary assets and liabilities are presented for purposes of additional analysis and are not a required part of the financial statements.

The combining nonmajor fund financial statements and combining statement of fiduciary assets and liabilities are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining nonmajor fund financial statements and combining statement of fiduciary assets and liabilities are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2021 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters.

The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

Abilene, Texas

February 26, 2021

Esde Saelly LLP

This section of McCulloch County's annual financial report presents our discussion and analysis of the County's financial performance during the fiscal year ended September 30, 2020. Please read it in conjunction with the County's financial statements, which follow this section.

FINANCIAL HIGHLIGHTS

- The County's total combined net position was \$17,257,764 at September 30, 2020. Of this amount, \$10,643,889 is invested in capital assets, net of related debt, \$20,359 is restricted for debt service, \$383,710 is restricted for pension, and \$1,073,810 is restricted for other purposes. Unrestricted net position is \$5,135,996.
- During the year, the County's expenses were \$1,390,203 less than the \$8,712,935 generated in taxes and other revenues for governmental activities.
- The general fund reported a fund balance this year of \$4,171,396.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Statements

The government-wide statements report information about the County as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the County's net position and how it has changed. Net position, the difference between the County's assets and liabilities, is one way to measure the County's financial health or position.

- Over time, increases or decreases in the County's net position are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the County, one needs to consider additional nonfinancial factors such as changes in the County's tax base.

The government-wide financial statements of the County include the governmental activities. Most of the County's basic services are included here, such as general administration, judicial, public safety, and facilities. Property taxes and charges for services finance most of these activities.

Fund Financial Statements

The fund financial statements provide more detailed information about the County's most significant funds, not the County as a whole. Funds are accounting devices that the County uses to keep track of specific sources of funding and spending for particular purposes.

- Some funds are required by State law and by bond covenants.
- The Commissioners' Court establishes other funds to control and manage money for particular purposes or to show that it is properly using certain taxes and grants.

The County has the following types of funds:

- Governmental funds Most of the County's basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental fund statements provide a detailed short-term view that help the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the County's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information on the subsequent page, that explains the relationship (or differences) between them.
- Fiduciary funds The County is the trustee, or fiduciary, for certain funds. It is also responsible for other assets that, because of a trust arrangement, can be used only for the trust beneficiaries. The County is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All the County's fiduciary activities are reported in a separate statement of fiduciary net position. We exclude these activities from the County's government-wide financial statements because the County cannot use these assets to finance its operation.

FINANCIAL ANALYSIS OF THE COUNTY AS A WHOLE

As noted earlier, net position can serve over time as a useful indicator of a government's financial position. In the case of McCulloch County, assets exceeded liabilities by \$17,257,764 at the close of the fiscal year ended September 30, 2020.

A portion of the County's net position (60.8%) comprises capital assets (for example, land, infrastructure, and buildings), net of the outstanding debt issued to finance their acquisition. The County uses these capital assets to provide services to citizens, and consequently, the assets are not available for future spending. Although, as mentioned, the County's investment in capital assets is reported net of related debt, it should be noted that the resources to re-pay this debt must be provided from other sources since the capital assets themselves cannot be used to do so. Total restricted net position is \$1,477,879 of which \$20,359 is restricted for debt service, \$383,710 is restricted for the pension plan, \$51,417 is restricted for election equipment, \$1,790 is restricted for CETRZ grant road projects, \$150,029 is restricted for special ad valorem road projects, \$351,293 is restricted for the library, \$51,187 is restricted for the law library, \$4,519 is restricted for hot check reimbursement, \$884 is restricted for specially designated road repair projects, \$75,058 is restricted for archive fees, \$11,101 is

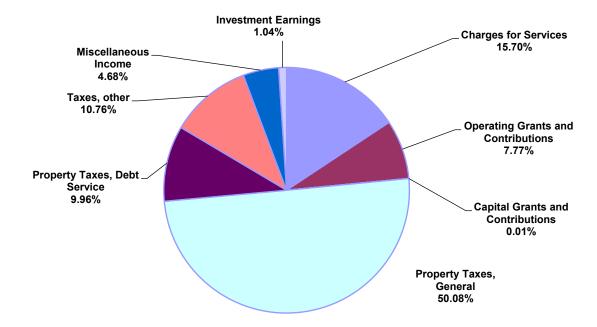
restricted for court records preservation, \$78,799 is restricted for covering courthouse security cost, \$68,798 is restricted for pre-trial diversion programs, \$72,307 is restricted for records management, \$24,988 is restricted for restoration and preservation of County property, \$64,819 is restricted for County technology fees, \$4,753 is restricted for County video fees, \$19,000 is restricted for dam maintenance, \$7,400 is restricted for probate training, \$3,037 is restricted for a salary supplement excess for the county judge received from the state, \$29,226 is restricted for renting voting equipment, \$581 is restricted for child abuse prevention, \$200 is restricted for truancy court, and \$2,624 is restricted for court reporter fees. The remaining balance of net position, \$3,665,185, is unrestricted and available to meet the government's ongoing obligations to citizens and creditors.

	Governmental Activities				
	2020	2019			
Current assets					
Cash and cash equivalents	\$ 4,826,108	\$ 2,897,262			
Investments	410,000	460,000			
Receivables (net of allowance for uncollectibles)	115 000	121 205			
Taxes	115,006	121,395			
Fines, fees, and court costs Grants	507,240 126,968	416,435			
Other	72,297	- 121,192			
Due from fiduciary funds	72,297 15,582	121,192			
Due from fludciary funds	13,382				
Total current assets	6,073,201	4,016,284			
Capital assets					
Land	200,615	200,615			
Infrastructure	1,928,955	1,928,955			
Buildings and improvements	21,209,147	21,209,147			
Furniture and equipment	4,155,553	3,739,957			
Vehicles	570,190	631,851			
Less accumulated depreciation	(5,663,483)	(4,807,167)			
Total capital assets	22,400,977	22,903,358			
Noncurrent assets					
Net pension asset	460,732	-			
Cash and cash equivalents - restricted	974,055	1,528,381			
Total noncurrent assets	23,835,764	24,431,739			
Total assets	29,908,965	28,448,023			
Deferred outflows of resources - pension	131,074	470,175			
Total assets and deferred outflows of resources	\$ 30,040,039	\$ 28,918,198			

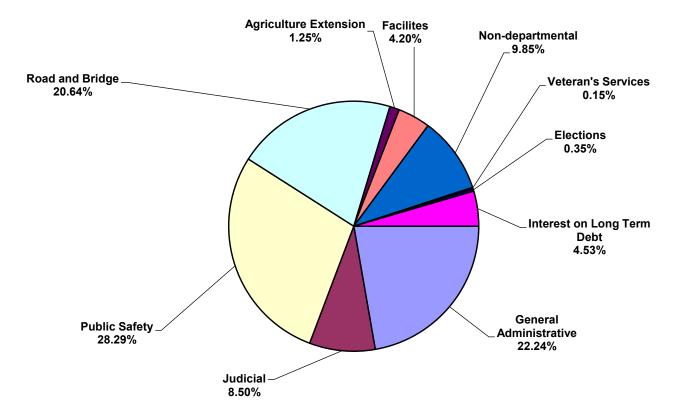
	Government	tal Activities
	2020	2019
Current liabilities		
Accounts payable and other current liabilities	\$ 118,760	\$ 134,503
Payroll liabilities	27,204	18,142
Accrued wages payable	53,214	26,636
Accrued interest payable	55,659	103,075
Due to other governments	128,140	107,273
Due to fiduciary funds	-	23,107
Unearned revenue	148,000	
Total current liabilities	530,977	412,736
Noncurrent liabilities		
Due within one year	810,095	764,899
Due in more than one year	11,233,107	11,746,297
Net pension liability		60,328
Total noncurrent liabilities	12,043,202	12,571,524
Total liabilities	12,574,179	12,984,260
Deferred inflows of resources - pension	208,096	66,377
Net position		
Net investment in capital assets	10,643,889	10,709,086
Restricted	1,477,879	1,493,290
Unrestricted	5,135,996	3,665,185
Total net position	17,257,764	15,867,561
Total liabilities, deferred inflows of resources		
and net position	\$ 30,040,039	\$ 28,918,198

The County's net position increased by \$1,390,203. Since the County presently engages in no business-type activities, governmental activities account for all of the changes in net position at the government-wide reporting level.

Governmental Activities: The County's total revenues were \$8,712,935. A significant portion, 60.04%, of the County's revenue comes from property taxes. 15.70% comes from charges for services, and 7.77% comes from operating and capital grants and contributions.



The total cost of all County programs and services was \$7,322,732. 8.50% of these costs are for judicial services, 28.29% are for public safety, 20.64% for general administrative, and 20.64% are for road and bridge.



	Governmental Activities			
		2020		2019
Program Revenues				
Charges for services	\$	1,369,440	\$	1,415,285
Operating grants and contributions	т	678,148	т.	442,792
Capital grants and contributions		, 796		184,076
General Revenues				
Property taxes, levied for general purposes		4,369,159		3,783,281
Property taxes, levied for debt service		868,608		623,769
Taxes, other		938,964		651,130
Miscellaneous income		284,925		269,277
Investment income		90,431		127,553
Gain on disposal of assets		112,464		276,144
Total revenues		8,712,935		7,773,307
Expenses				
General administrative		1,628,815		1,585,013
Judicial		622,767		724,884
Public safety		2,071,630		1,754,144
Road and bridge		1,511,133		1,133,166
Ag extension		91,320		100,334
Facilities		307,820		108,405
Non-departmental		721,027		694,575
Veteran's service office		11,040		11,268
Elections		25,413		20,440
Debt service - interest on long-term debt		331,767		389,208
Total expenses		7,322,732		6,521,437
Change in Net Position		1,390,203		1,251,870
Beginning Balance, Net Position		15,867,561		14,615,691
Ending Balance, Net Position	\$	17,257,764	\$	15,867,561

The cost of all governmental activities this year was \$7,322,732.

However, the amount that our taxpayers paid for these activities through property taxes was only \$5,237,767. Some of the cost was paid by those who directly benefited from the programs (\$1,369,440) or by grants and contributions (\$678,944).

FINANCIAL ANALYSIS OF GOVERNMENTAL FUNDS

As noted earlier, McCulloch County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds: The general governmental functions are reported in the general, capital projects, debt service, and special revenue funds. The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's annual financing and budgeting requirements. In particular, unassigned fund balance may serve as a useful measure of the County's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$6,180,338, an increase of \$1,266,226 in comparison with the prior year. Of the total ending fund balances, \$4,119,979 constitutes unassigned fund balance, \$670,724 constitutes assigned fund balance, and \$1,389,635 constitutes restricted fund balance. Unassigned fund balance is available for spending at the County's discretion, assigned fund balance represents amounts that may only be used for special revenue fund purposes, committed fund balance represents amounts that can only be used for specific purposes pursuant to constraints imposed by the Commissioners' Court, and restricted fund balance represents amounts that can be used only for the specific purposes of debt service, permanent improvements, and special road projects.

The general fund is the chief operating fund of the County. At the end of the current fiscal year, unassigned fund balance of the general fund was \$4,119,979. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 94.17% of total general fund expenditures and total general fund balance represents 95.35% of total general fund expenditures.

The fund balance of the County's general fund increased by \$1,244,797 during the current fiscal year.

General Fund Budgetary Highlights

The County budget is prepared in accordance with accounting principles generally accepted in the United States. The budget is prepared by the County Judge and approved by the Commissioners' Court. The approved budget is used as a management control device during the year, and appropriations are set at the expenditure type level. Budgetary transfers between expenditure types must be approved by the Commissioners' Court.

During the year, some expenditures were more than budgetary estimates. Major negative variances include:

- Transfers were more than budget by \$738,585.
- Capital outlay exceeded the budget by \$59,161.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital assets. At the end of 2020, the County had invested \$22,400,977 in a broad range of capital assets, including equipment, buildings, and vehicles. More detailed information about the County's capital assets is presented in Note 5 to the financial statements on page 31.

	Governmental Activities			
	2020			2019
Land Infrastructure Buildings and improvements Furniture and equipment Vehicles	\$	200,615 1,928,955 21,209,147 4,155,553 570,190	\$	200,615 1,928,955 21,209,147 3,739,957 631,851
Total at historical cost		28,064,460		27,710,525
Total accumulated depreciation		(5,663,483)		(4,807,167)
Net capital assets	\$	22,400,977	\$	22,903,358

LONG-TERM DEBT

Long-Term Debt. At year-end, the County had \$12,043,202 in notes payable, capital leases, compensated absences, and bonds payable outstanding, as shown in the table below. More detailed information about the County's debt is presented in Note 8 to the financial statements on pages 33 through 37.

	Governmental Activities			
	2020			2019
Notes payable	\$	95,837	\$	214,472
Capital leases payable		1,478,397		1,281,788
Compensated absences		41,928		18,206
Bonds payable		10,427,040		10,996,730
Total long-term debt	\$	12,043,202	\$	12,511,196

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

The County should maintain its financial health during the 2021 fiscal year. Taxable values for the County have increased, and budgeted expenditures for next fiscal year are approximately the same as they were for the 2020 fiscal year.

CONTACTING THE COUNTY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the County's finances and to demonstrate the County's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the County Treasurer's Office at: County Treasurer, 199 Courthouse Square RM 301, Brady, Texas 76825.

		vernmental Activities
Assets Cash and cash equivalents	\$	4,826,108
Investments	۲	410,000
Receivables (net of allowances)		410,000
Taxes		115,006
Fines and fees		507,240
Grants		126,968
Other		•
		72,297
Due from fiduciary funds		15,582
Net pension asset		460,732
Capital assets		200 615
Nondepreciable Remarkiele met		200,615
Depreciable, net		22,200,362
Restricted assets		074.055
Pooled cash and cash equivalents		974,055
Total assets		29,908,965
Deferred Outflows of Resources		
Deferred outflows - pensions		131,074
Total assets and deferred outflows of resources		30,040,039
Liabilities		
		110 700
Accounts payable and other current liabilities		118,760
Payroll liabilities		27,204
Accrued wages payable		53,214
Accrued interest payable		55,659
Due to other governments		128,140
Unearned revenue		148,000
Noncurrent liabilities		
Due within one year		810,095
Due in more than one year		11,233,107
Total liabilities		12,574,179
Deferred Inflows of Resources		
Deferred inflows - pensions		208 006
Deferred lilliows - pensions		208,096
Total liabilities and deferred inflows of resources		12,782,275
Net Position		
Net investment in capital assets		10,643,889
Restricted for debt service		20,359
Restricted for pension		383,710
Restricted for other purposes		1,073,810
Unrestricted		5,135,996
	.	
Total net position	\$	17,257,764

		Program Revenues					
Functions/Programs	Expenses		narges for Services	Gı	perating rants and ntributions	Gra	apital ants and tributions
Primary Government							
Governmental activities							
General administrative	\$ 1,628,815	\$	577,253	\$	122,437	\$	796
Judicial	622,767		314,143		-		-
Public safety	2,071,630		25,663		-		-
Road and bridge	1,511,133		452,381		555,711		-
Ag extension	91,320		_		_		-
Facilities	307,820		-		_		-
Non-departmental	721,027		-		_		-
Veteran's service office	11,040		-		_		-
Elections	25,413		-		_		-
Debt service - interest on long-term debt	331,767		-				
Total governmental activities	7,322,732		1,369,440		678,148		796
Total primary government	\$ 7,322,732	\$	1,369,440	\$	678,148	\$	796

General revenues

Property taxes, levied for general purposes Property taxes, levied for debt service Taxes, other

Miscellaneous income

Investment income

Gain on disposal of capital assets

Total general revenues

Change in net position

Net position at beginning of year

Net position at end of year

Net (Expense) Revenue and Changes in Net Position Primary Government

Go	overnmental Activities	Total
\$	(928,329) (308,624) (2,045,967) (503,041)	\$ (928,329) (308,624) (2,045,967) (503,041)
	(91,320) (307,820) (721,027)	(91,320) (307,820) (721,027)
	(11,040) (25,413) (331,767)	 (11,040) (25,413) (331,767)
	(5,274,348)	(5,274,348)
	(5,274,348)	 (5,274,348)
	4,369,159 868,608 938,964 284,925 90,431 112,464	4,369,159 868,608 938,964 284,925 90,431 112,464
	6,664,551	6,664,551
	1,390,203	1,390,203
	15,867,561	15,867,561
\$	17,257,764	\$ 17,257,764

Accepta		General Fund		Road and Bridge Fund	De	bt Service Fund
Assets Cash and each equivalents	\$	2 020 010	\$	EE7 200	\$	
Cash and cash equivalents Investments	Ş	3,920,919 400,000	Ş	557,299 10,000	Ş	-
Receivables (net of allowances)		400,000		10,000		
Taxes		100,509		5,134		9,136
Fines and fees		492,845		14,395		-
Grants		-		126,968		-
Other		50,830		2,081		2,871
Due from other funds		15,582		15,215		-
Restricted Assets		•		,		
Cash and cash equivalents					,	64,011
Total assets	\$	4,980,685	\$	731,092	\$	76,018
Liabilities						
Accounts payable and other						
current liabilities	\$	60,610	\$	55,650	\$	-
Payroll related liabilities		23,848		976		-
Accrued wages payable		46,372		6,842		-
Due to other governments		128,140		-		-
Due to other funds		15,215		-		-
Unearned revenue		148,000				
Total liabilities		422,185		63,468		_
Deferred Inflows of Resources						
Unavailable revenue - property taxes		22,399		-		4,379
Unavailable revenue - fines and fees	_	364,705		-		
Total deferred inflows of resources		387,104		_		4,379
Fund Balances						
Restricted fund balance						
Debt service		-		-		71,639
Construction		-		-		-
Other restricted fund balance		51,417		-		-
Assigned fund balance				667.624		
Road and bridge		-		667,624		-
Other assigned fund balance Unassigned fund balance		- 4,119,979		-		_
Total fund balances		_		667.624		71 620
Total Turiu Daidilles		4,171,396		667,624		71,639
Total liabilities, deferred inflows of resources, and fund balances	\$	4,980,685	\$	731,092	\$	76,018

Gover	major nmental inds		Total Governmental Funds
\$	347,890	\$	4,826,108 410,000
	227 - - 16,515 -		115,006 507,240 126,968 72,297 30,797
	910,044	_	974,055
\$	1,274,676	\$	7,062,471
\$	2,500 2,380 - -	\$	118,760 27,204 53,214 128,140
	-		15,215
	4 880		148,000
	4,880		490,533
	117 -		26,895 364,705
	117		391,600
			71,639
	244,186		244,186
	1,022,393		1,073,810
	- 3,100		667,624
	5,100		3,100 4,119,979
	1,269,679		6,180,338
\$	1,274,676	\$	7,062,471

Total Fund Balances - Governmental Funds Balance Sheet

\$ 6,180,338

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds balance sheet. The net effect is to increase net position.

Governmental capital assets	
Accumulated depreciation	

\$ 28,064,460 (5,663,483) 22,400,977

Certain assets, such as property taxes receivable and imposed fines receivable, are not available to pay for current-period expenditures and are not recognized as revenue in the governmental funds. Deferred inflows of resources recognized in the government-wide financial statements results in a net increase to net position.

391,600

Long-term liabilities, including bonds payable and compensated absences and other postemployment benefits, are not due and payable in the current period and, therefore, are not reported in the governmental funds. The net effect is a decrease in net position.

(12,043,202)

Payables for bond interest which are not due in the current period are not reported in the funds. The net effect is a decrease in net position.

(55,659)

Included in the items related to debt is the recognition of the County's net pension asset in the amount of \$460,732, a deferred outflow of resources of \$131,074, and a deferred inflow of resources of \$208,096. The net effect is an increase in net position.

383,710

Net position of governmental activities - Statement of Net Position

\$ 17,257,764

	General Fund	F	Road and Bridge Fund	Debt Service Fund		
Revenues		_			066047	
Property taxes	\$ 4,336,858	\$	-	\$	866,247	
Other taxes	938,964		-		-	
Fines and fees	568,428		434,033		-	
Intergovernmental, grants,						
and contributions	123,233		555,711		<u>-</u>	
Investment earnings	55,097		22,241		2,191	
Miscellaneous	220,075		2,417		1,233	
Total revenues	 6,242,655		1,014,402		869,671	
Expenditures Current						
General administrative	939,240		-		-	
Judicial	630,983		-		-	
Public safety	1,711,515		-		-	
Road and Bridge	<u>-</u>		1,184,341		-	
Agriculture extension service	91,925		-		-	
Facilities	163,199		-		-	
Non-departmental	653,664		-		-	
Veteran's service office	11,040		-		-	
Elections	25,413		-		-	
Debt service						
Principal	74,967		115,493		554,000	
Interest and fiscal charges	10,071		64,770		320,032	
Capital outlay	 63,035		319,515			
Total expenditures	4,375,052		1,684,119		874,032	
Excess (deficiency) of revenue						
over expenditures	1,867,603		(669,717)		(4,361)	
Other financing sources (uses)						
Proceeds from capital leases	81,232		793,082		-	
Prceeds from note payable	51,417		, -		_	
Proceeds from sale of capital assets	13,678		109,935		_	
Payment on refinanced capital leases	(30,548)		(626,749)		-	
Transfers in (out)	 (738,585)		601,539		-	
Total other financing sources (uses)	(622,806)		877,807		<u>-</u>	
Net change in fund balances	 1,244,797		208,090		(4,361)	
Fund balances at beginning of year	2,926,599		459,534		76,000	
Fund balances at end of year	\$ 4,171,396	\$	667,624	\$	71,639	

lonmajor vernmental Funds	Gove	Total rnmental unds			
\$ 19,497	\$ 5,222,60				
311,436		938,964 1,313,897			
_		678,944			
10,902 61,200		90,431 284,925			
 403,035		8,529,763			
 403,033		8,323,703			
493,440		1,432,680			
718		631,701			
-		1,711,515			
-		1,184,341 91,925			
144,621		307,820			
-		653,664			
-	11,040				
-		25,413			
-		744,460			
-		394,873			
 83,602		466,152			
722,381		7,655,584			
 (319,346)		874,179			
_		874,314			
-		51,417			
-		123,613			
-		(657,297)			
137,046		-			
 137,046		392,047			
(182,300)		1,266,226			
1,451,979		4,914,112			
\$ 1,269,679	\$	6,180,338			

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Year Ended September 30, 2020

Net Change in Fund Balances - Total Governmental Funds	\$1,266,226					
Amounts reported for governmental activities in the statement of activities (A-2) are different because:						
Current year capital outlays are expenditures in the fund financial statements, but they are shown as increases in capital assets in the government-wide financial statements. The net effect of including capital outlays is to increase net position.	508,761					
Depreciation expense is not reflected in the governmental funds but is recorded in the government-wide financial statements as an expense and an increase to accumulated depreciation. The net effect of recording current year depreciation expense is to decrease net position.	(999,993)					
Proceeds from the disposition of fixed assets are recorded as revenue to the fund financial statements, but the remaining net book value of disposed assets must be removed from the government-wide financial statements. The net effect of removing the remaining net book value of disposed assets is to decrease net position.	(11,149)					
Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the governmental funds. The current year increase in revenue recognized in the government-wide financial statements results in an increase in net position.	70,708					
Current year long-term debt principal payments on long-term debt are expenditures in the fund financial statements but are shown as reductions in long-term debt in the government-wide financial statements. This results in an increase in net position.	1,401,757					
The net increase in compensated absences payable is a decrease to net position.	(23,722)					
Governmental funds report the effect of bond proceeds and issuance of other long-term debt, including capital leases, when debt is first issued. These amounts are deferred and amortized in the statement of activities which results in a decrease in net position.	(925,731)					
The net decrease in accrued interest payable of \$47,416 increases net position.	47,416					
Bond premiums are recorded as expenditures when paid in the fund financial statements but are capitalized and amortized in the government-wide financial statements. This is the current year amortization.	15,690					
Certain expenditures for the pension that are recorded to the fund financial statements must be recorded as deferred outflows of resources. Increase in contributions made after the measurement date caused the change in net position to increase in the amount of \$15,501. The County's share of the unrecognized deferred inflows and outflows for TCDRS as of the measurement date must be amortized and the County's proportionate share of the pension expense must be recognized. These cause the change in net position to increase in the amount of \$40,240. The net effect is an increase in net position.	40,240					
Change in net position of governmental activities - Statement of Activities	\$1,390,203					

	Agency Funds				
Assets Cash and cash equivalents	\$	569,627			
Accounts receivable		5,387			
Total assets	\$	575,014			
Liabilities					
Accounts payable	\$	86,709			
Due to others		472,723			
Due to other funds		15,582			
Total liabilities	\$	575,014			

Note 1 - Summary of Significant Accounting Policies

The financial statements of McCulloch County, Texas (the County) included in the accompanying basic financial statements have been prepared in conformity with generally accepted accounting principles (GAAP) applicable to state and local governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following notes to the financial statements are an integral part of the County's basic financial statements.

Reporting Entity

The County is a public Corporation and political subdivision of the State of Texas. The Commissioners' Court, which is made up of four commissioners and the County Judge, is the general governing body of the County in accordance with Article 5, Paragraph 18 of the Texas Constitution. The County provides the following services as authorized by the statutes of the State of Texas: general administration, tax and recording (e.g. tax collection), judicial (courts, juries, etc.), legal (County attorney, etc.), public safety (sheriff, jail, etc.), and transportation.

The County's basic financial statements include the accounts of all its operations. The County evaluated whether any other entity should be included in these financial statements. The criteria for including organizations as component units within the County's reporting entity, as set forth in GASB Statement No. 14, "The Financial Reporting Entity," include whether:

- 1. the organization is legally separate (can sue and be sued in its name)
- 2. the County holds the corporate powers of the organization
- 3. the County appoints a voting majority of the organization's board
- 4. the County is able to impose its will on the organization
- 5. the organization has the potential to impose a financial benefit/burden on the County
- 6. there is fiscal dependency by the organization on the County
- 7. the exclusion of the organization would result in misleading or incomplete financial statements

The County also evaluated each legally separate tax-exempt organization whose resources are used principally to provide support to the County to determine if its omission from the reporting entity would result in financial statements which are misleading or incomplete. GASB Statement No. 14 requires inclusion of such an organization as a component unit when: 1) the economic resources received or held by the organization are entirely or almost entirely for the direct benefit of the County, its component units, or its constituents, 2) the County or its component units is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the organization, and 3) such economic resources are significant to the County.

Based on these criteria, the County has no component units. Additionally, the County is not a component unit of any other reporting entity as defined by the GASB Statement.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-Wide Financial Statements

The statement of net position and the statement of activities include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. The County does not allocate indirect expenses in the statement of activities.

Program revenues include: (a) fees, fines, and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements

The fund financial statements provide information about the County's funds with separate statements presented for each fund category. The emphasis of fund financial statements is on major governmental funds with each displayed in a separate column. All remaining governmental funds are aggregated and reported as non-major funds.

Proprietary funds operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The County reports the following major governmental funds:

General fund – This is the County's primary operating fund. It accounts for all financial resources of the County except those required to be accounted for in another fund.

Road and bridge fund – This fund accounts for financial resources to be used in the operations of the four county precincts.

Debt service fund – This fund accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

In addition, the County reports the following nonmajor governmental funds:

Special revenue funds – These funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Permanent improvement fund – This fund accounts for financial resources to be used for the acquisition or construction of road and bridge projects.

Agency Funds

These funds are used to report funds of the County's fee offices and other resources held in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Fees are generated and retained by the fee offices until notification is received to disburse funds to the proper individual or entity. Fees generated include fines, restitution, bail bond deposits, and inmate trust funds.

Fiduciary funds are reported in the fiduciary fund financial statements. However, because the assets are held in a trustee or agent capacity and are, therefore, not available to support County programs, these funds are not included in the government-wide statements.

Government-Wide, Proprietary, and Fiduciary Fund Financial Statements

These financial statements are reported using the economic resources measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The County considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. Revenues from local sources consist primarily of property taxes. Property taxes revenue and revenues received from the State are recognized under the susceptible-to-accrual concept. Miscellaneous revenues are recorded as revenue when received because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are both measurable and available at that time. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

When the County incurs expenditures or expenses for which both restricted and unrestricted resources may be used, it is the County's policy to use restricted resources first, then unrestricted resources.

Cash and Cash Equivalents

The County considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents.

Property Taxes

Property taxes are levied by October 1 on the assessed value listed as of the prior January 1 for all real and business personal property in conformity with Subtitle E, Texas Property Tax Code. The appraisal of property within the County is the responsibility of the McCulloch County Appraisal County as required by legislation passed by the Texas Legislature. The Appraisal County is required under such legislation to assess all property with the County on the basis of 100% of its appraised value and is prohibited from applying any assessment ratios. The assessed value upon which the fiscal 2019-2020 levy was based was approximately \$662,696,800. The combined tax rate to finance general governmental services, including debt service, for the year ended September 30, 2020, was \$0.78 per \$100 of assessed valuation.

Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. On January 1 of each year, a tax lien attaches to property to secure the payment of all taxes, penalties, and interest ultimately imposed. Property tax revenues are considered available 1) when they become due or past due and receivable within the current period and 2) when they are expected to be collected during a 60-day period after the close of the fiscal year. Current tax collections for the year were 98.34% of the tax levy.

Allowances for uncollectible tax receivables within the general and debt service funds are based upon historical experience in collecting property taxes. Uncollectible personal property taxes are periodically reviewed and written off, but the County is prohibited from writing off real property taxes without specific statutory authority from the Texas Legislature.

Capital Assets

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated acquisition value at the date of the donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. A capitalization threshold of \$7,500 is used.

Major outlays for capital assets and improvements are capitalized as projects as constructed. Interest incurred during the construction is included as part of the capitalized value of the assets constructed. There was no capitalized interest during the current fiscal year.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Asset	Years
Buildings and improvements	20-50
Infrastructure	5-50
Vehicles	5
Furniture and equipment	2-15

Receivables and Payable Balances

Accounts receivable from other governments include amounts due from grantors for approved grants for specific programs and reimbursements for services performed by the County. Program grants are recorded as receivables and revenues at the time all eligibility requirements established by the provider have been met.

Reimbursements for services performed are recorded as receivables and revenues when they are earned in the government-wide statements. Included are fines and costs assessed by court action and billable services for certain contracts. Revenues received in advance of the costs being incurred are recorded as deferred revenue.

The County expects that the following receivables will not be collected within one year:

Property taxes Fines and fees	_	\$ 26,895 364,705
		\$ 391,600

Compensated Absences

A liability for unused vacation and comp time for all full-time employees is calculated and reported in the government-wide statements. For financial reporting, the following criteria must be met to be considered as compensated absences:

- 1. Leave or compensation is attributable to services already rendered
- 2. Leave or compensation is not contingent on a specific event (such as illness)

Per GASB Interpretation No. 6, liabilities for compensated absences are recognized in the fund statements to the extent the liabilities have matured (i.e. are due for payment). Compensated absences are accrued as long-term debt in the government-wide statements.

Upon termination from County employment, an employee shall be entitled to payment for total accrued but unused days of vacation not accumulated beyond 80 hours. Comp time earned, but not taken, is paid at termination. Unused sick leave is not paid at termination.

Pensions

The fiduciary net position of the Texas County and District Retirement System (TCDRS) has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net pension asset, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, liabilities and additions to/deductions from TCDRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Interfund Activity

Interfund activity results from loans, services provided, reimbursements, or transfers between funds. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures or expenses. Reimbursements occur when one fund incurs a cost, charges the appropriate benefiting fund, and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers In and Transfers Out are netted and presented as a single "Transfers" line on the government-wide statement of activities. Similarly, interfund receivables and payables are netted and presented as a single "Internal Balances" line of the government-wide statement of net position.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires the use of management's estimates. Actual results could differ from those estimates.

Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net position. On new bond issues, bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed during the current period.

In fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Deferred Inflows/Outflows of Resources

The County reports deferred inflows of resources on its governmental funds balance sheet. Deferred inflows of resources arise when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred inflows of resources also arise when resources are received by the County before it has legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the County has a legal claim to the resources, the balance of deferred inflows of resources is removed from the balance sheet and revenue is recognized.

In addition to assets, the statement of net position will report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The County has deferred outflows of resources for the difference between projected and actual earnings for its pension plan and contributions made to the pension plan after the measurement date, but before the end of the fiscal year.

In addition to liabilities, the statement of net position will report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The County has deferred inflows of resources for the differences between expected and actual experience related to its pension plan. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

Fair Value Measurements

Governmental Accounting Standards Board (GASB) Statement No. 72, Fair Value Measurement and Application, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction. Fair value accounting requires characterization of the inputs used to measure fair value into three-level fair value hierarchy as follows:

Level 1 inputs are based on unadjusted quoted market prices for identical assets or liabilities in an active market the entity has the ability to access.

Level 2 inputs are observable inputs that reflect the assumptions market participants would use in pricing the asset or liability developed based on market data obtained from sources independent from the entity.

Level 3 inputs are observable inputs that reflect the entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available.

There are three general valuation techniques that may be used to measure fair value:

Market approach – uses prices generated by market transactions involving identical or comparable assets or liabilities.

Cost approach – uses the amount that currently would be required to replace the service capacity of an asset (replacement cost).

Income approach – uses valuation techniques to convert future amounts to present amounts based on current market expectations.

Note 2 - Restricted Assets

Restricted cash and cash equivalents consisted of the following at September 30, 2020:

Description	Amount
Debt service Enabling legislation	64,011 910,044
Total	\$ 974,055

Note 3 - Deposits and Investments

The County's funds are required to be deposited and invested under the terms of a depository contract. The depository bank deposits for safekeeping and trust with the County's agent bank approved pledged securities in an amount sufficient to protect County funds on a day-to-day basis during the period of the contract. The pledge of approved securities is waived only to the extent of the depository bank's dollar amount of Federal Deposit Insurance Corporation (FDIC) insurance.

Cash Deposits

The County's cash deposits at September 30, 2020, were entirely covered by FDIC insurance or by pledged collateral held by the County's bank in the County's name.

The County's funds in West Texas Rural Counties Association (WTRCA) in the Designated Member Equity Fund at September 30, 2020 are shown below.

West Texas Rural Counties Association - Designated Member Equity Fund

	Balance 9/30/2019		 Deposits		Withdrawals		Balance '30/2020
Precinct 1	\$	134,698	\$ -	\$	(83,675)	\$	51,023
Precinct 2		-	30,000		-		30,000
Precinct 3		33,674	-		(33,674)		-
Precinct 4		-	20,000		-		20,000
	\$	168,372	\$ 50,000	\$	(117,349)	\$	101,023

The funds remain the property of McCulloch County and are subject to the Designated Member Equity Fund Regulations established by the Board of Directors. Monies on deposit in this fund are designated member equity in a self-insurance pool, as allowed by statute. Monies on deposit in this fund are not an investment. An annual dividend of 10% was approved for McCulloch County on this equity fund for the current fiscal year by the WTRCA Board of Directors. Withdrawals of Designated Member Equity can be made with twelve (12) months written notice, or with WTRCA Board of Directors approval in the event of a financial emergency within the Member County.

Investments

The County is required by Government Code Chapter 2256, The Public Funds Investment Act, to adopt, implement, and publicize an investment policy. That policy must be written, primarily emphasize safety of principal and liquidity, address investment diversification, yield and maturity, and the quality and capability of investment management, include a list of the types of authorized investments in which the investing entity's funds may be invested, and the maximum allowable stated maturity of any individual investment owned by the entity.

The Public Funds Investment Act (the Act) requires an annual audit of investment practices. Audit procedures in this area conducted as a part of the audit of the basic financial statements disclosed that in the areas of investment practices, management reports an establishment of appropriate policies and that the County adhered to the requirements of the Act. Additionally, investment practices of the County were in accordance with local policies.

The Act determines the types of investments which are allowable for the County. These include, with certain restrictions, obligations of the U.S. Treasury, certain U.S. agencies and the State of Texas, certificates of deposit, certain municipal securities, money market savings accounts, repurchasing agreements, banker's acceptance, mutual funds, investment pools, guaranteed investment contracts, and common trust funds.

The County's investments at September 30, 2020 are shown below.

Investment or Investment Type	Maturity	Amount
Certificates of Deposit	less than one year	\$ 410,000
		\$ 410,000

Interest Rate Risk

In accordance with its investment policy, the County manages its exposure to declines in fair value by limiting the weighted average maturity of its investment portfolio to less than 365 days.

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. County policy limits investments in public funds investment pools to those rated no lower than AAA or an equivalent rating by at least one nationally recognized rating service. The rating of securities by nationally recognized rating agencies is designed to give an indication of credit risk. At year end, the County was not significantly exposed to credit risk.

Concentration of Credit Risk

The County's investment policy does not limit investments in any one issuer except that the investment portfolio shall be diversified in terms of investment instruments, maturity scheduling, and financial institutions to reduce the risk of loss resulting from overconcentration of assets in a specific class of investments, specific maturity, or specific issuer.

Investment Accounting Policy

The County's general policy is to report money market investments and short-term participating interest-earning investment contracts at amortized cost and to report nonparticipating interest-earning investment contracts using a cost-based measure. However, if fair value of an investment is significantly affected by the impairment of the credit standing of the issuer or by other factors, it is reported at fair value. All other investments are reported at fair value unless a legal contract exists which guarantees a higher value. The term "short-term" refers to investments which have a remaining term of one year or less at time of purchase. The term "nonparticipating" means that the investment's value does not vary with market interest rate changes. Nonnegotiable certificates of deposit are examples of nonparticipating interest-earning investment contracts.

Note 4 - Receivables

Receivables at year end, including the applicable allowances for uncollectible accounts, are as follows:

Governmental										
		General Fund		Road and Bridge Funds	De	bt Service Fund	Gov	Other vernmental Funds	Go	Total vernmental Funds
Receivables Taxes						_				
Property	\$	109,551	\$	5,134	\$	17,945	\$	511	\$	133,141
Sales		54,203		-		-		-		54,203
Fines and fees		2,562,254		14,395		=		-		2,576,649
Grants		-		126,968		-		-		126,968
Other receivables		50,830		2,081		2,871		16,515		72,297
Total gross receivables		2,776,838		148,578		20,816		17,026		2,963,258
Less: Allowance Property taxes Fines and fees		(63,245) (2,069,409)		- -		(8,809) -		(284)		(72,338) (2,069,409)
Net total										
receivables	\$	644,184	\$	148,578	\$	12,007	\$	16,742	\$	821,511

Note 5 - Capital Assets

Capital asset activity for the period ended September 30, 2020 was as follows:

	Beginning Balances	Increases	Decreases	Ending Balances
Governmental Activities Capital assets, not being depreciated:				
Land	\$ 200,615	\$ 	\$ 	\$ 200,615
Total capital assets, not being depreciated	200,615	-	-	200,615
Capital assets, being depreciated Infrastructure	1,928,955	_	_	1,928,955
Buildings and improvements	21,209,147	-	_	21,209,147
Furniture and equipment	3,739,957	415,596	_	4,155,553
Vehicles	631,851	93,165	(154,826)	570,190
Total capital assets, being depreciated	27,509,910	508,761	(154,826)	27,863,845
Less accumulated depreciation for Infrastructure Buildings and improvements	(559,865) (2,508,971)	(96,448) (491,242)	-	(656,313) (3,000,213)
Furniture and equipment	(1,397,500)	(313,533)	_	(1,711,033)
Vehicles	(340,831)	(98,770)	143,677	(295,924)
Total accumulated depreciation	 (4,807,167)	(999,993)	143,677	(5,663,483)
Total capital assets being				
depreciated, net	22,702,743	(491,232)	(11,149)	22,200,362
Governmental activities capital assets, net	\$ 22,903,358	\$ (491,232)	\$ (11,149)	\$ 22,400,977

Amortization expense on assets under capital lease is included in depreciation expense. Depreciation was charged to functions as follows:

General administrative	\$ 175,696
Public safety	421,729
Road and Bridge	333,187
Library	69,381
Total depreciation expense	\$ 999,993

Note 6 - Interfund Balances and Activity

Due to and from Other Funds

Due to and from other funds during the year ending September 30, 2020, consisted of the following:

Due to Fund	Due From F	und	A	mount	Purpose
General fund Road and bridge funds	Agency fund General fund		\$	15,582 15,215	Short-term borrowing Short-term borrowing
		Total	\$	30,797	

Transfers to and from Other Funds

Transfers to and from other funds during year ended September 30, 2020, consisted of the following:

Transfers from	Transfers to	Amount		Purpose
General fund	Road and bridge funds	\$	433,167	Transfer tax revenue allocated to road and bridge funds
General fund	Nonmajor governmental		86,422	Supplement other funds
General fund	Nonmajor governmental		218,996	Supplement other funds
Nonmajor governmental	Road and bridge funds	168,372		Supplement other funds
	Total	\$ 906,957		

Note 7 - Lease Commitments

The County has operating lease obligations as of September 30, 2020, for copiers leased for the District Clerk, County Clerk, Sheriff's office, Ag Extension, Library, Justice of the Peace, Tax Assessor/Collector, and a copier split between the Treasurer and Judge. These lease obligations have been recorded in the General Fund. The County's future minimum lease commitments on these operating leases are as follows:

Year Ending September 30,	_	
2021	\$	23,711
2022		19,863
2023		18,513
2024		10,699
Total	\$	72,786

The County also rents a copier for the Courtroom. This rental is on a month to month basis with no rental commitment.

Note 8 - Long-Term Obligations

The County's long-term debt consists of general obligation certificates of obligations, notes payable, and capital leases. Other long-term obligations consist of the accrued liability for employee vested compensated absences.

Bonds Payable

On May 1, 2008, the County issued the McCulloch County Certificates of Obligation, Series 2008 in the amount of \$1,525,000 for restoration of the McCulloch County Courthouse. Principal amounts on these certificates are due and payable annually beginning June 1, 2009. Interest is due and payable semi-annually beginning December 1, 2008 at a rate of 3.797%. These certificates will be paid in full on June 1, 2023.

On March 15, 2017, the County issued the McCulloch County General Obligation Bonds, Series 2017 in the amount of \$9,355,000 for construction of the McCulloch County Law Enforcement Center. Principal amounts on these certificates are due and payable annually beginning February 15, 2018. Interest is due and payable semi-annually beginning February 15, 2018, at a rate of 2.99%. These bonds will be paid in full on February 15, 2037.

On May 5, 2019, the County issued the McCulloch County Tax Note, Series 2019 in the amount of \$1,305,000 for construction of the McCulloch County Library and completion of the McCulloch County Law Enforcement Center. Principal amounts on these notes are due and payable annually beginning February 15, 2020. Interest is due and payable semi-annually beginning February 15, 2020, at a rate of 2.39%. These notes will be paid in full on February 15, 2026.

Annual debt service requirements to maturity for bond payable are as follows:

	Governmental Activities					
Year Ending September 30,		Principal	Interest		Total	
2021	\$	586,000	\$	294,825	\$	•
2022		606,000		277,153		883,153
2023		623,000		258,922		881,922
2024		649,000		238,021		887,021
2025		872,000		219,513		1,091,513
2026-2030		2,550,000		841,724		3,391,724
2031-2035		2,970,000		426,000		3,396,000
2036-2038		1,320,000		39,900		1,359,900
Totals	\$	10,176,000	\$	2,596,058	Ş	12,772,058

Notes Payable

On June 12, 2017, the County entered into a note agreement with Government Capital Corporation in the amount of \$72,380 at an annual interest rate of 4.121% for a period of three years for the purchase of vehicles for the Sheriff's office. Payments are due annually at an amount of \$26,099 with a final maturity in fiscal year 2020. Note was paid off in fiscal year 2020.

On February 23, 2018, the County entered into a note agreement with First Financial Bank of Abilene, TX in the amount of \$71,250 at an annual interest rate of 4.05% for a period of five years for the purchase of software for the Sheriff's office. Payments are due annually at an amount of \$16,022 with a final maturity in fiscal year 2023. Note was paid off in fiscal year 2020.

On April 23, 2018, the County entered into a note agreement with Citizens First Bank in the amount of \$119,209 at an annual interest rate of 4.413% for a period of four years for the purchase of a John Deere 33G Compact Track Loader with Mulcher. Payments are due annually at an amount of \$33,149 with a final maturity in fiscal year 2022. The County refinanced the original agreement and entered into a new capital lease agreement with American National Leasing Company in 2020.

On September 21, 2018, the County entered into a note agreement with First Financial Bank of Abilene, TX in the amount of \$51,469 at an annual interest rate of 4.841% for a period of five years for the purchase of a vehicle for the Extension office. Payments are due annually at an amount of \$12,559 for the first year and \$11,461 for the remaining four years, with a final maturity in fiscal year 2023. The County refinanced the original agreement and entered into a new capital lease agreement with American National Leasing Company in 2020.

On August 24,2020, the County entered into a note agreement with Government Capital Corporation in the amount of \$51,417 at an annual interest rate of 3.395% for a period of five years for the purchase of election equipment for the County Clerk office. Payments are due annually at an amount of \$11,408 with a final maturity in fiscal year 2025.

Annual debt service requirements to maturity for notes payable are as follows:

	Governmental Activities							
Year Ending September 30,	Principal			terest		Total		
2021	\$	23,634	\$	3,795	\$	27,429		
2022		24,781		2,649		27,430		
2023		25,718		1,711		27,429		
2024		10,671		737		11,408		
2025		11,033		375		11,408		
Totals	\$	95,837	\$	9,267	\$	105,104		

Capital Leases

On February 18, 2016, the County entered into a long-term capital lease agreement with John Deere Financial in the amount of \$248,810 at an annual imputed rate of interest of 2.97% for a period of five years for the purpose of acquiring a 2016 John Deere motor grader. Payments are due annually at an amount of \$24,289 with a final balloon payment of \$160,000 maturing in fiscal year 2021.

On October 4, 2018, the County entered into a long-term capital lease agreement with Caterpillar Financial Services Corporation in the amount of \$193,890 at an annual imputed rate of interest of 5.350% for a period of five years for the purpose of acquiring a 2018 Caterpillar motor grader. The County refinanced the original agreement with a new capital lease agreement with American National Leasing Company on August 14, 2020, in the amount of \$183,338 at an annual imputed rate of interest of 2.65% for a period of four years. Payments are due annually at an amount of \$23,564 with a final balloon payment of \$102,000 maturing in fiscal year 2023.

On March 1, 2019, the County entered into a long-term capital lease agreement with American National Leasing Company in the amount of \$42,705 at an annual imputed rate of interest of 4.740% for a period of three years for the purpose of acquiring a 2019 Chevy Tahoe 4x4. Payments are due annually at an amount of \$12,745 with a final balloon payment of \$9,000 maturing in fiscal year 2022.

On April 30, 2019, the County entered into a long-term capital lease agreement with Caterpillar Financial Services Corporation in the amount of \$415,400 for the purpose of acquiring two 2019 Caterpillar motor graders. The County refinanced the original agreement and entered into two new capital lease agreement with American National Leasing Company on August 14, 2020. Both leases are in the amount of \$196,103 at an annual imputed rate of interest of 2.85% for a period of five years. Payments are due annually on each lease at an amount of \$25,403 with a final balloon payment of \$88,384 for each lease, with maturity in fiscal year 2025.

On June 27, 2019, the County entered into a long-term capital lease agreement with American National Leasing Company in the amount of \$29,761 at an annual imputed rate of interest of 4.550% for a period of three years for the purpose of acquiring a 2019 Chevy 1500 Crew 4x4. Payments are due annually at an amount of \$7,970 with a final balloon payment of \$9,000 maturing in fiscal year 2022.

On June 27, 2019, the County entered into a long-term capital lease agreement with American National Leasing Company in the amount of \$38,557 at an annual imputed rate of interest of 4.550% for a period of three years for the purpose of acquiring a 2019 Chevy Tahoe 4x4. Payments are due annually at an amount of \$11,172 with a final balloon payment of \$9,000 maturing in fiscal year 2022.

On September 12, 2019, the County entered into a long-term capital lease agreement with Caterpillar Financial Services Corporation in the amount of \$364,591 at an annual imputed rate of interest of 3.5% for a period of five years for the purpose of acquiring two 2019 Caterpillar motor graders. Payments are due annually at an amount of \$35,000 with a final balloon payment of \$249,922 maturing in fiscal year 2024.

On August 14, 2020, the County entered into a long-term capital lease agreement with American National Leasing Company in the amount of \$63,032 at an annual imputed rate of interest of 2.65% for a period of two years for the purpose of refinancing a John Deere 33G Compact Track Loader with Mulcher. Payments are due annually at an amount of \$32,389 maturing in fiscal year 2022.

On March 1, 2020, the County entered into a long-term capital lease agreement with American National Leasing Company in the amount of \$32,041 at an annual imputed rate of interest of 2.65% for a period of three years for the purpose of refinancing a vehicle for the Extension office. Payments are due annually at an amount of \$11,250 maturing in fiscal year 2023.

On August 14, 2020, the County entered into a long-term capital lease agreement with American National Leasing Company in the amount of \$154,506 at an annual imputed rate of interest of 2.85% for a period of five years for the purpose of acquiring a John Deer 770G Grader. Payments are due annually at an amount of \$5,256 with a final balloon payment of \$150,000 maturing in fiscal year 2025.

On July 29, 2020, the County entered into a long-term capital lease agreement with American National Leasing Company in the amount of \$49,191 at an annual imputed rate of interest 2.65% for a period of three years for the purpose of acquiring a 2019 Tahoe 4x4 for the Sheriff Department. Payments are due annual at an amount of \$14,351 with a final balloon payment of \$9,000 maturing in fiscal year 2023.

Future minimum lease payments under capital leases are as follows:

Year Ending September 30,	
2021 2022 2023 2024 2025	\$ 388,793 231,507 149,231 461,939 382,841
Total minimum lease payments	1,614,311
Less amount representing interest	135,914
Present value of minimum lease payments	\$ 1,478,397

Total interest expense on capital leases for the year ended September 30, 2020, was \$53,071.

The following is an analysis of the leased assets:

Equipment Less accumulated depreciation	\$ 1,845,802 (466,283)
Net value of leased assets	\$ 1,379,519

Compensated Absences

County employees are entitled certain compensated absences based on their length of employment. Accrued compensated absences at September 30, 2020, totaled \$41,298.

Long-Term Obligation Activity

Long-term obligations include debt and other long-term liabilities. Changes in long-term obligations for the year ended September 30, 2020, are as follows:

	Beginning Balance		Increases	Decreases		Ending Balance	Due Within One Year
Note payable - Government							
Capital Corporation	\$ 25,066	5 \$	_	\$ (25,06	6)	\$ -	\$ -
Note payable - First Financial Bank	58,089		_	(13,66	-	44,420	14,223
Note payable - Citizens First Bank	91,276	5	-	(91,27	6)	-	-
Note payable - First Financial Bank	40,041	L	_	(40,04	1)	-	-
Note payable - Government Capital			51,417		<u> </u>	51,417	9,411
Total notes payable	214,472	<u>)</u>	51,417	(170,05	2)	95,837	23,634
Bonds payable - Bond Series 2008	490,000)	-	(115,00	0)	375,000	120,000
Bonds payable - Bond Series 2017	8,935,000)	-	(280,00	0)	8,655,000	290,000
Bonds payable - Bond Premium	266,730		_	(15,69		251,040	-
Bonds payable - Tax Note Series 2019	1,305,000		-	(159,00		1,146,000	176,000
Total bonds payable	10,996,730)	-	(569,69	0)	10,427,040	586,000
Capital lease - American National Leasing	42,705	5	-	(10,71	5)	31,990	11,229
Capital lease - American National Leasing	29,761	L	-	(6,61	2)	23,149	6,917
Capital lease - American National Leasing	38,557	7	-	(9,41	3)	29,144	9,846
Capital lease - Caterpillar Financial Services	180,792	<u> </u>	-	(11,65	6)	169,136	11,375
Capital lease - Caterpillar Financial Services	183,799)	-	(11,65	6)	172,143	11,375
Capital lease - Caterpillar Financial Services	193,890)	-	(193,89	0)	-	-
Capital lease - Caterpillar Financial Services	207,700)	-	(207,70	0)	-	-
Capital lease - Caterpillar Financial Services	207,700)	-	(207,70	0)	-	-
Capital lease - John Deere Financial	196,884	ļ	-	(18,36	3)	178,521	18,915
Capital lease - American National Leasing		-	63,032		-	63,032	31,478
Capital lease - American National Leasing		-	32,041		-	32,041	10,401
Capital lease - American National Leasing		-	183,338		-	183,338	21,927
Capital lease - American National Leasing		-	196,103		-	196,103	22,356
Capital lease - American National Leasing		-	196,103		-	196,103	22,356
Capital lease - American National Leasing		-	154,506		-	154,506	853
Capital lease - American National Leasing			49,191			49,191	13,047
Total capital leases payable	1,281,788	3	874,314	(677,70	5)	1,478,397	192,075
Compensated absences	18,206	<u> </u>	23,722			41,928	8,386
Total governmental activities	\$ 12,511,196	5 \$	949,453	\$ (1,417,44	7)	\$ 12,043,202	\$ 810,095

Note 9 - Pension Plan

Plan Description. The County provides retirement, disability, and death benefits for all of its full-time employees through a nontraditional defined benefit pension plan in the state-wide Texas County and County Retirement System (TCDRS). The Board of Trustees of TCDRS is responsible for the administration of the state-wide agent multiple-employer public employee retirement system consisting of nearly 800 nontraditional defined benefit pension plans. TCDRS in the aggregate issues a comprehensive annual financial report (CAFR) on a calendar year basis. The CAFR is available upon written request from the TCDRS Board of Trustees at P.O. Box 2034, Austin, Texas 78768-2034.

Benefits Provided

The plan provisions are adopted by the governing body of the County, within the options available in the Texas state statutes governing TCDRS (TCDRS Act). Members can retire at ages 60 and above with 8 or more years of service or with 20 years of service regardless of age or when the sum of their age and years of service equals 75 or more. Members are vested after 8 years but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump-sum are not entitled to any amounts contributed by their employer.

Benefit amounts are determined by the sum of the employee's contributions to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the governing body of the employer within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act. There are no automatic post-employment benefit changes; including automatic COLAs. Ad hoc post-employment benefit changes, including ad hoc COLAs, can be granted by the District's Board within certain guidelines.

Membership. County membership in the TCDRS plan at December 31, 2019, consisted of the following:

Inactive Employees
Receiving benefits 41
Entitled to but not receiving benefits 37
Active Employees 58

Contributions

The County has elected the annually determined contribution rate (Variable-Rate) plan provisions of the TCDRS Act. The plan is funded by monthly contributions from both employee members and the County based on the covered payroll of employee members. Under the TCDRS Act, the contribution rate of the County is actuarially determined annually. The employee contribution rate and the employer contribution rate may be changed by the governing body of the County within the options available in the TCDRS Act.

	Contribution Rates		
	2019	2020	
Member Employers	7.0% 7.0%	7.0% 7.0%	
Employer Contributions	7.070	\$ 147,057	
Member Contributions		147,057	

Actuarial Assumptions

The total pension liability in the December 31, 2019, actuarial valuation was determined using the following actuarial assumptions:

Valuation Date December 31, 2019 **Actuarial Cost Method** Entry age normal **Amortization Method** Level percentage of payroll, closed **Remaining Amortization Period** 0.0 years or less **Asset Valuation Method** 5-year smoothed value 2.75% Inflation **Investment Return** 8.00% Salary Increases* 4.9% avg Payroll Growth Rate 3.25% or less

^{*}Includes Inflation of 2.75%

^{*}The plan does not have an automatic cost-of-living adjustment and one is not considered to be substantively automatic under GASB No. 68. Therefore, no assumption for future cost-of-living adjustments is included in the GASB calculation or in the funding valuation. Each year, the plan may elect an ad-hoc COLA for its retirees.

Disability rates for males and females were as follows:

Age	Male and Female Occupational	Male and Female All Other Causes
28-29	- Cecapational	0.00008
30	_	0.00009
31-32	_	0.00010
33	_	0.00011
34	_	0.00014
35	0.00001	0.00018
36	0.00001	0.00022
37	0.00002	0.00028
38	0.00002	0.00033
39	0.00002	0.00038
40	0.00002	0.00042
41	0.00003	0.00047
42	0.00003	0.00053
43	0.00004	0.00058
44	0.00004	0.00063
45	0.00004	0.00069
46	0.00005	0.00076
47	0.00006	0.00084
48	0.00007	0.00095
49	0.00009	0.00109
50	0.00010	0.00125
51	0.00012	0.00142
52	0.00013	0.00162
53	0.00015	0.00183
54	0.00018	0.00203
55	0.00018	0.00222
56	0.00018	0.00238
57	0.00018	0.00250
58	0.00018	0.00259
59	0.00018	0.00270
60 and above	0.00018	-

Mortality rates for depositing members were based on 90% of the RP-2014 Active Employee Mortality Table for males and females as appropriate, with adjustments, projected with 110% of the MP-2014 Ultimate Scale after 2014. Service retirees, beneficiaries, and non-depositing members were based on 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females as appropriate, with adjustments, projected with 110% of the MP-2014 Ultimate Scale after 2014. Disabled retirees were based on 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the MP-2014 Disabled Annuitant Mortality Table for females as appropriate, with adjustments, projected with 110% of the MP-2014 Ultimate Scale after 2014.

Service retirement rates for males and females were as follows:

Age	Male and Female
40-44	0.045
45-49	0.090
50	0.010
51-53	0.009
54-57	0.100
58-61	0.120
62	0.200
63-64	0.150
65-66	0.250
67	0.220
68-69	0.200
70-74	0.220
75 & Over	1.000

The actuarial assumptions were developed from an actuarial experience investigation of TCDRS over the years 2013 - 2016. Assumptions were recommended by Milliman, Inc., adopted by the TCDRS Board of Trustees in 2017 and first used in the December 31, 2017, actuarial valuation.

There were no changes in assumptions or methods reflected in the December 31, 2019 actuarial valuation.

Discount Rate

The discount rate used to measure the total pension liability was 8.10%. There was no change in the discount rate since the previous year.

In order to determine the discount rate to be used, we have used an alternative method to determine the sufficiency of the fiduciary net position in all future years. This alternative method reflects the funding requirements under our funding policy and the legal requirements under the TCDRS Act:

- 1. TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods.
- 2. Under the TCDRS Act, the employer is legally required to make the contribution specified in the funding policy.
- 3. The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost.
- 4. Any increased cost due to the adoption of a cost-of-living adjustment is required to be funded over a period of 15 years, if applicable.

Based on the above, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected level of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the total pension liability and net pension liability is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses. Therefore, we have used a discount rate of 8.10%. This rate reflects the long-term assumed rate of return on assets for funding purposes of 8.0%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. The capital market assumptions and information shown below are provided by TCDRS' investment consultant, Cliffwater LLC. The numbers shown are based on January 2019 information for a 10-year time horizon.

Note that the valuation assumption for long-term expected return is re-assessed at a minimum of every four years and is set based on a 30-year time horizon; the most recent analysis was performed in 2017 based on the period January 1, 2013 – December 31, 2016. Best estimates of geometric real rates of return for each major asset class included in the target asset allocation are summarized below:

Asset Class	Benchmark	Target Allocation ¹	Geometric Real Rate of Return (Expected minus Inflation) ²
	_	-	·
US Equities	Dow Jones U.S. Total Stock Market Index	14.50%	5.20%
Private Equity	Cambridge Associates Global Private	20.00%	8.20%
	Equity & Venture Capital Index ³		
Global Equities	MSCI World (net) Index	2.50%	5.50%
International Equities – Developed	MSCI World Ex USA (net) Index	7.00%	5.20%
International Equities – Emerging	MSCI EM Standard (net) Index	7.00%	5.70%
Investment-Grade Bonds	Bloomberg Barclays U.S. Aggregate Bond Index	3.00%	-0.20%
Strategic Credit	FTSE High-Yield Cash-Pay Capped Index	12.00%	3.14%
Direct Lending	S&P/LSTA Leveraged Loan Index	11.00%	7.16%
Distressed Debt	Cambridge Associates Distressed Securities Index ⁴	4.00%	6.90%
REIT Equities	67% FTSE NAREIT Equity REITs Index + 33% S&P Global REIT (net) Index	3.00%	4.50%
Master Limited Partnerships (MLPs)	Alerian MLP Index	2.00%	8.40%
Private Real Estate Partnerships	Cambridge Associates Real Estate Index ⁵	6.00%	5.50%
Hedge Funds	Hedge Fund Research, Inc. (HFRI) Fund of Funds Composite Index	8.00%	2.30%

¹Target asset allocation adopted at the June 2020 TCDRS Board meeting.

²Geometric real rates of return equal the expected return minus the assumed inflation rate of 1.80%, per Cliffwater's 2020 capital market assumptions.

³Includes vintage years 2006 – present of Quarter Pooled Horizon IRRs.

⁴Includes vintage years 2005 – present of Quarter Pooled Horizon IRRs.

⁵Includes vintage years 2007 – present of Quarter Pooled Horizon IRRs.

Pension Asset/Liability, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At September 30, 2020, the County reported a net pension asset of \$460,732 measured at December 31, 2019. For the year ended September 30, 2020, the County recognized pension expense of \$106,816.

There were no changes of assumptions or other inputs that affected measurement of the total pension liability during the measurement period.

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

Changes in the net pension (asset)/liability for the measurement year ended December 31, 2019, are as follows:

	Increase (Decrease)									
Changes in Net Pension Liability / (Asset)		tal Pension iability (a)		duciary Net osition (b)		Net Pension (Asset)/Liability (a) - (b)				
Balances at December 31, 2018	\$	5,556,663	\$	5,496,335	\$	60,328				
Changes for the Year										
Service cost		181,152		-		181,152				
Interest on total pension liability ¹		442,022		-		442,022				
Effect of plan changes ²		-		-		-				
Effect of economic/demographic gains or losses		7,418		-		7,418				
Effect of assumptions changes or inputs		-		-		-				
Refund of contributions		(46,826)		(46,826)		-				
Benefit payments		(525,822)		(525,822)		-				
Administrative expenses		-		(4,630)		4,630				
Member contributions		-		131,556		(131,556)				
Net investment income		-		902,922		(902,922)				
Employer contributions		-		131,556		(131,556)				
Other ³				(9,752)		9,752				
Balances as of December 31, 2019	\$	5,614,607	\$	6,075,339	\$	(460,732)				

¹Reflects the change in the liability due to the time value of money. TCDRS does not charge fees or interest.

²No plan changes valued

³Relates to the allocation of system-wide items.

Discount Rate Sensitivity Analysis

The following presents the net pension liability / (asset) of the County, calculated using the discount rate of 8.10%, as well as what the County's net pension asset would be if it were calculated using a discount rate that is 1 percentage point lower (7.10%) or 1 percentage point higher (9.10%) than the current rate.

	19	% Decrease (7.1%)	Currer	it Discount Rate (8.1%)	1% Increase (9.1%)		
Total pension liability Fiduciary net position	\$	6,288,329 6,075,339	\$	5,614,607 6,075,339	\$	5,046,959 6,075,339	
Net pension liability / (asset)	\$	212,990	\$	(460,732)	\$	(1,028,380)	

At December 31, 2019, the County reported its deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Inflows of Resources	Deferred Outflows of Resources		
Differences between expected and actual economic experience Changes in actuarial assumptions Net difference between projected and actual investment earnings Contributions paid to TCDRS subsequent to the measurement date	\$ 44,251 - 163,845 -	\$ 5,563 14,775 - 110,736		
Total	\$ 208,096	\$ 131,074		

\$110,736 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as an increase of the net pension asset for the year ending September 30, 2021. Other amounts reported as deferred outflows and inflows or resources related to pensions, will be recognized in pension expense as follows:

Year Ended September 30,	Pension Expens Amount					
2021 2022 2023 2024 2025 Thereafter	\$	(54,511) (60,303) 21,174 (94,118) -				
Total	\$	(187,758)				

Note 10 - Commitments and Contingencies

Contingencies

The County participates in grant programs which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the County has not complied with the rules and regulations governing the grants, refunds of any money received may be required, and the collectability of any related receivable may be impaired. In the opinion of the County, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

The world-wide coronavirus pandemic has resulted in certain risks and uncertainties to the public in general and the County. The County is closely monitoring its operations, liquidity, and resources, and are actively working to minimize the current and future impact of this unprecedented situation.

Litigation

The County Attorney has indicated that there are no threatened litigation, claims, or assessments or unasserted claims and assessments against the County.

Note 11 - Fund Balance

The Governmental Accounting Standards Board (GASB) has issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions (GASB 54). This Statement defines the different types of fund balances that a governmental entity must use for financial reporting purposes.

GASB 54 requires the fund balance amounts to be properly reported within one of the fund balance categories listed below:

Nonspendable, such as fund balance associated with inventories, prepaid expenditures, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed or assigned).

Restricted fund balance category includes amounts that can be spent for only the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

Committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Commissioners' Court (the County's highest level of decision-making authority).

Assigned fund balance classification includes amounts intended to be used by the County for specific purposes but that do not meet the criteria to be classified as restricted or committed.

Unassigned fund balance is the residual classification for the County's general fund and includes all spendable amounts not contained in the other classifications.

Restricted Fund Balance

At September 30, 2020, the restricted fund balance is composed of the following:

Debt service	\$	71,639
Permanent improvement	Ψ	244,186
Election equipment		51,417
Special ad valorem		150,029
Library		351,293
Law library		51,187
Hot check		4,519
Special road repairs precinct 1 & 3		884
Archive fees		75,058
Court record preservation		11,101
Courthouse security		78,799
Pre-trial diversion		68,798
Records management		72,307
Restoration and preservation		24,988
Technology fees		64,819
Video fees		4,753
Conservation dam maintenance		19,000
Probate training		7,400
Salary supplement excess – county judge		3,037
CETRZ grant		1,790
Voting equipment rental		29,226
Child abuse prevention		581
Truancy court		200
Court reporter fees		2,624
	\$	1,389,635

Committed Fund Balance

The County's committed fund balance is the portion of the fund balance that may only be established and modified by a formal action of the Commissioners' Court. At September 30, 2020, the County had no fund balance committed by a formal action of the Commissioners' Court.

Assigned Fund Balance

The Commissioners' Court has the authority to assign fund balance to each of the four road & bridge precincts. At September 30, 2020, the following amounts of fund balance have been assigned:

Road and bridge operations	\$ 667,624
Conservation dam maintenance	3,000
Truancy Court	 100
	\$ 670,724

Order of Fund Balance Spending Policy

In circumstances where an expenditure is to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: 1) Restricted; 2) Committed; 3) Assigned; and 4) Unassigned.

Minimum Fund Balance Policy

The County does not have a minimum fund balance policy.



Required Supplementary Information September 30, 2020

McCulloch County

		Original Budget	Final Budget	Actual	ance from nal Budget
Revenues Property taxes Other taxes Fines and fees		3,747,314 605,000 386,900	\$ 3,822,067 938,964 572,901	\$ 4,336,858 938,964 568,428	\$ 514,791 - (4,473)
Intergovernmental and grants Investment earnings Miscellaneous		63,747 40,000 80,960	129,543 55,097 234,104	123,233 55,097 220,075	(6,310) - (14,029)
Total revenues		4,923,921	5,752,676	6,242,655	489,979
Expenditures Current					
General administrative Judicial Public safety		1,003,442 841,483 1,826,123	1,016,621 795,550 1,833,634	939,240 630,983 1,711,515	77,381 164,567 122,119
Agriculture extension service Facilities		100,450 141,377	100,444 183,889	91,925 163,199	8,519 20,690
Non-departmental Veteran's service office Elections		619,562 11,248 23,500	723,886 11,249 25,413	653,664 11,040 25,413	70,222 209 -
Debt service Principal Interest and fiscal charges		74,977 9,900	76,983 9,900	74,967 10,071	2,016 (171)
Capital outlay Total expenditures		5,150 4,657,212	 3,874 4,781,443	 63,035 4,375,052	 (59,161) 406,391
Excess (deficiency) of revenue					 <u> </u>
over expenditures		266,709	 971,233	 1,867,603	 896,370
Other financing sources (uses) Proceeds from capital leases Proceeds from notes payable Proceeds from sale of		-	- 51,417	81,232 51,417	81,232
capital assets Payment on refinanced		200	978	13,678	12,700
capital leases Transfers in (out)		- -	- -	(30,548) (738,585)	(30,548) (738,585)
Total other financing sources (uses)		200	52,395	 (622,806)	 (675,201)
Net change in fund balances		266,909	1,023,628	1,244,797	221,169
Fund balances at beginning of year		2,926,599	2,926,599	2,926,599	
Fund balances at end of year	\$	3,193,508	\$ 3,950,227	\$ 4,171,396	\$ 221,169

	Original Budget	Final Budget	Actual	Variance From Final Budget		
Revenues Fines and fees	\$ 394,900	\$ 437,007	\$ 434,033	\$	(2,974)	
Intergovernmental and grants Investment earnings Miscellaneous	5,000 -	538,592 22,241 2,417	555,711 22,241 2,417		17,119 - -	
Total revenues	399,900	1,000,257	1,014,402		14,145	
Expenditures Current						
Road and Bridge Debt service	794,706	1,366,230	1,184,341		181,889	
Principal Interest and fiscal charges	138,936 31,032	138,887 31,081	115,493 64,770		23,394 (33,689)	
Capital outlay	35,392	55,392	319,515		(264,123)	
Total expenditures	1,000,066	 1,591,590	1,684,119		(92,529)	
Excess (deficiency) of revenue over expenditures	(600,166)	(591,333)	(669,717)		(78,384)	
Other financing sources (uses) Loan/capital lease proceeds Sale of property	- -	- -	793,082 109,935		793,082 109,935	
Payment on refinanced capital leases Transfers in (out)	<u>-</u>	<u>-</u>	(626,749) 601,539		(626,749) 601,539	
Total other financing sources (uses			877,807		877,807	
Net change in fund balances	(600,166)	(591,333)	208,090		799,423	
Fund balances at beginning of year	459,534	459,534	459,534			
Fund balances at end of year	\$ (140,632)	\$ (131,799)	\$ 667,624	\$	799,423	

McCulloch County
Schedule of Changes in Net Pension Asset and Related Ratios – Texas County & District Retirement System
Year Ended September 30, 2020

	ear Ended cember 31, 2019	-	ear Ended ecember 31, 2018	ear Ended ecember 31, 2017	ear Ended ecember 31, 2016	ear Ended ecember 31, 2015	ear Ended ecember 31, 2014
Total Pension Liability Service cost Interest on total pension liability Effect of plan changes Effect of assumption changes or inputs Effect of economic/demographic (gains) or losses Benefit payments/refunds of contributions	\$ 181,152 442,022 - - 7,418 (572,649)	\$	194,318 431,240 - (23,110) (344,129)	\$ 186,152 412,727 - 36,936 (81,744) (323,628)	\$ 199,000 384,485 - - 19,422 (361,306)	\$ 177,841 371,113 (27,594) 53,432 (73,629) (307,312)	\$ 161,983 347,265 - - 56,461 (276,740)
Net change in total pension liability Total pension liability, beginning	57,943 5,556,663		258,319 5,298,344	230,443 5,067,901	241,601 4,826,300	193,851 4,632,449	288,969 4,343,480
Total pension liability, ending (a)	\$ 5,614,607	\$	5,556,663	\$ 5,298,344	\$ 5,067,901	\$ 4,826,300	\$ 4,632,449
Fiduciary Net Position Employer contributions Member contributions Investment income net of investment expenses Benefit payments/refunds of contributions Administrative expenses Other	\$ 131,556 131,556 902,922 (572,648) (4,630) (9,751)	\$	113,073 113,073 (108,062) (344,128) (4,415) (2,939)	\$ 110,105 110,105 742,201 (323,628) (3,810) (1,421)	\$ 103,981 103,981 359,990 (361,306) (3,915) 27,872	\$ 103,900 103,900 (9,338) (307,312) (3,561) (49,121)	\$ 94,570 94,570 322,177 (276,740) (3,781) 12,949
Net change in fiduciary net position Fiduciary net position, beginning	 579,005 5,496,335		(233,398) 5,729,733	 633,552 5,096,181	230,603 4,865,578	(161,532) 5,027,110	 243,745 4,783,365
Fiduciary net position, ending (b)	\$ 6,075,339	\$	5,496,335	\$ 5,729,733	\$ 5,096,181	\$ 4,865,578	\$ 5,027,110
Net pension liability / (asset), ending = (a) - (b)	\$ (460,732)	\$	60,328	\$ (431,389)	\$ (28,280)	\$ (39,278)	\$ (394,661)
Fiduciary net position as a percentage of total pension liability	108.21%		98.91%	108.14%	100.56%	100.81%	108.52%
Pensionable covered payroll	\$ 1,879,366	\$	1,615,332	\$ 1,572,931	\$ 1,485,448	\$ 1,484,285	\$ 1,351,003
Net pension liability as a percentage of covered payroll	-24.52%		3.73%	-27.43%	-1.90%	-2.65%	-29.21%

Year Ending September 30,	Actuarially Determined Contribution		Actual Employer Contribution		Def	tribution ficiency xcess)	 ensionable Covered Payroll	as a Perc	ontribution entage of d Payroll
2011 2012 2013 2014 2015 2016 2017 2018 2019	5 6 8 8	13,737 11,632 52,215 52,969 80,114 34,011 34,225 31,792	\$	74,856 77,713 81,585 84,441 94,570 103,900 103,981 110,105 125,669	\$	(31,119) (36,081) (29,370) (21,472) (14,456) (19,889) (19,756) (28,313) (40,218)	\$ 1,069,374 1,110,187 1,165,505 1,206,298 1,351,003 1,484,285 1,485,448 1,572,931 1,795,271	7 7 7 7 7	7.0 7.0 7.0 7.0 7.0 7.0 7.0 7.0

Budgetary Information

The budget is prepared in accordance with accounting principles generally accepted in the United States of America by the County Judge with the assistance of the County Treasurer's Office and approved by the Commissioners' Court following a public hearing. The County maintains strict budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the County's governing body and, as such, is a good management control device.

The budget law of the State of Texas provides that "the amounts budgeted for current expenditures from the various funds of the County shall not exceed the balances in said funds plus the anticipated revenues for the current year for which the budget is made as estimated by the County Auditor." In addition, the law provides that the Commissioners' Court "may, upon proper application, transfer an existing budget surplus during the year to a budget of like kind and fund but no such transfer shall increase the total budget."

The County's legal level of control for appropriations is at the category level (i.e., salaries and fringe benefits, contract services, general operating, etc.) for each department/project within the general fund. Administrative control is maintained through the establishment of more detailed accounts within each category. Appropriation transfers and budget increases may be made between categories or departments only with the approval of the Commissioners' Court. The original budgets presented in the report are the approved budgets before amendments and transfers. The final budgets presented in this report reflect the budgets as amended for all appropriation transfers and increases processed during the fiscal year.

The following General Fund expenditures exceeded budgeted amounts:

		2020								
	0	riginal		Final			Var	riance from		
	B	Budget		Budget		Actual	Final Budget			
Capital outlay Debt service - interest & charges	\$ 5,150 9,900		\$	3,874 9,900	\$	63,035 10,071	\$	(59,161) (171)		

The following Road and Bridge Fund expenditures exceeded budgeted amounts:

			20	020				
	Original Budget		Final Budget		Actual	Variance from Final Budget		
Capital outlay Debt service	\$ \$ 35,392 169,968		55,392 169,968	\$	319,515 180,263	\$	(264,123) (10,295)	

Net Pension Liability – Texas County & District Retirement System

Assumptions

The following methods and assumptions were used to determine contribution rates:

Valuation date Actuarially determined contribution rates are calculated as of

December 31, two years prior to the end of the fiscal year in

which contributions are reported.

Actuarial cost method Entry age normal

Amortization method Level percentage of payroll, closed

Remaining amortization period 0.0 years

Asset valuation method 5-year smoothed market

Inflation 2.75%

Salary increases 4.9%, average, including inflation

Investment rate of return 8.00%, including inflation

Cost-of-living adjustments Cost-of-living adjustments for the County are not considered to

be substantively automatic. Therefore, no assumption for costof-living adjustments is included in the calculations. No

of-living adjustments is included in the calculations. No assumption for future cost-of-living adjustments is included in

the funding valuation.

Mortality Assumed life expectancies are based on the RP-2000 Active

Employee Mortality Table for depositing members, the RP-2000 Combined Mortality Table for service retirees and the RP-2000

Disabled Mortality Table for disabled retirees.

Changes of Benefit Terms

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

Changes in the Size or Composition of the Population Covered by the Benefit Terms

There were no changes in the size or composition of the population covered by the benefit terms during the measurement period.

Changes of Assumptions

There were no changes of assumptions or other inputs that affected measurement of the total pension liability during the measurement period.



Combining Statements as Supplementary Information September 30, 2020

McCulloch County

	Specia Ad Valore		Law Library	Ho	ot Check	Special Road Repairs Precinct 1 & 3	
Assets Cash and cash equivalents Receivables (net of allowances)	\$	-	\$ -	\$	-	\$	884
Taxes Other		227 66	280		210		-
Restricted Assets Cash and cash equivalents	149	,853	50,907		4,309		
Total assets	\$ 150	,146	\$ 51,187	\$	4,519	\$	884
Liabilities Accounts payable Payroll related liabilities	\$	- -	\$ - -	\$	- -	\$	- -
Total liabilities		-	-		-		-
Deferred Inflows of Resources Unavailable revenue - property taxes		117	-				
Total deferred inflows of resources		117					_
Fund Balances Restricted Assigned	150	,029 -	51,187 -		4,519 -		884 -
Total fund balance	150	,029	51,187		4,519		884
Total liabilities, deferred inflows of resources,	4.50	446	54.407	4	4.540	4	004
and fund balances	\$ 150	,146	\$ 51,187	\$	4,519	\$	884

Court Archive Record Fees Preservation		Record	Courthouse Security		Pre-Trial Diversion		Records Management		Restoration and Preservation	
\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
- -		-		-		-		-		-
 75,058		11,101		78,799		68,798		72,307		24,988
\$ 75,058	\$	11,101	\$	78,799	\$	68,798	\$	72,307	\$	24,988
\$ <u>-</u>	\$	- -	\$	- -	\$	- -	\$	- -	\$	- -
-		-		-		-		-		-
						-			,	<u>-</u>
75,058 -		11,101 -		78,799 -		68,798 -		72,307 -		24,988 -
75,058		11,101		78,799		68,798		72,307		24,988
\$ 75,058	\$	11,101	\$	78,799	\$	68,798	\$	72,307	\$	24,988

	Ted	chnology Fees		Video Fees	nservation Dam intenance	Probate Training	
Assets Cash and cash equivalents	\$	-	\$	-	\$ 3,000	\$	-
Receivables (net of allowances) Taxes Other				-	-		-
Restricted Assets Cash and cash equivalents		64,819		4,753	19,000		7,400
Total assets	\$	64,819	\$	4,753	\$ 22,000	\$	7,400
Liabilities Accounts payable Payroll related liabilities	\$	- -	\$	- -	\$ - -	\$	- -
Total liabilities		-		-	-		-
Deferred Inflows of Resources Unavailable revenue - property taxes				<u>-</u>			
Total deferred inflows of resources		-			-		
Fund Balances Restricted Assigned		64,819 -		4,753 -	19,000 3,000		7,400 -
Total fund balance		64,819		4,753	22,000		7,400
Total liabilities, deferred inflows of resources, and fund balances	\$	64,819	\$	4,753	\$ 22,000	\$	7,400
			$\dot{-}$,	 	$\dot{-}$,

Sup	Salary Voting Supp. Excess Equipment Co. Judge Rental		Child Abuse Prevention		Truancy Court		CETRZ Grant Fund		Court Reporter Fees		
\$	-	\$	-	\$	581	\$	300	\$	-	\$	2,624
	-		-		-		-		-		-
	3,037		29,226				_		1,790		
\$	3,037	\$	29,226	\$	581	\$	300	\$	1,790	\$	2,624
\$	- -	\$	- -	\$	- -	\$	- -	\$	- -	\$	<u>-</u>
	-		-		-		-		-		-
	-		-		-		-		-		-
	3,037		29,226 -		581 -		200 100		1,790 -		2,624 -
	3,037		29,226		581		300		1,790		2,624
\$	3,037	\$	29,226	\$	581	\$	300	\$	1,790	\$	2,624

	Library Fund	al Nonmajor cial Revenue Funds	ermanent provement Fund	Total Nonmajor Governmental Funds	
Assets Cash and cash equivalents Receivables (net of allowances)	\$ 340,501	\$ 347,890	\$ -	\$	347,890
Taxes Other	- 15,672	227 16,228	- 287		227 16,515
Restricted Assets Cash and cash equivalents	 	666,145	243,899		910,044
Total assets	\$ 356,173	\$ 1,030,490	\$ 244,186	\$	1,274,676
Liabilities Accounts payable Payroll related liabilities	\$ 2,500 2,380	\$ 2,500 2,380	\$ - -	\$	2,500 2,380
Total liabilities	4,880	4,880	-		4,880
Deferred Inflows of Resources Unavailable revenue - property taxes		117	<u>-</u>		117
Total deferred inflows of resources		117			117
Fund Balances Restricted Assigned	351,293 -	1,022,393 3,100	244,186 -		1,266,579 3,100
Total fund balance	351,293	 1,025,493	244,186		1,269,679
Total liabilities, deferred inflows of resources,					
and fund balances	\$ 356,173	\$ 1,030,490	\$ 244,186	\$	1,274,676

		Special Valorem	Law Library	Hot Check	Special Road Repairs Precinct 1 & 3
Revenues Property taxes	\$	19,497	\$ -	\$ -	\$ -
Fines and fees	Ş	19,497	4,340	۶ - 451	- -
Investment earnings		1,712	596	50	11
Miscellaneous		-			
Total revenues		21,209	4,936	501	11
Expenditures					
Current					
General government		-	-	-	-
Judicial		-	718	-	-
Facilities		-	-	-	-
Capital outlay					
Total expenditures		-	718		
Excess (deficiency) of revenues over (under) expenditures		21,209	4,218	501	11
		,	.,==5		
Other financing sources Transfers in (out)		_	_	_	(168,372)
Transfers in (out)					(108,372)
Total other financing sources (uses)					(168,372)
Net change in fund balances		21,209	4,218	501	(168,361)
Fund balances at beginning of year		128,820	46,969	4,018	169,245
Fund balances at end of year	\$	150,029	\$ 51,187	\$ 4,519	\$ 884

Year Ended September 30), 20	20
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Archive Fees	Court Record Preservation	Courthouse Security	Pre-Trial Diversion	Records Management	Restoration and Preservation
\$ - 17,820	\$ - 2,003	\$ - 10,773	\$ - 19,055	\$ - 17,127	\$ - 1,198
-	-	-	-	-	-
17,820	2,003	10,773	19,055	17,127	1,198
791	63	313	4,119	-	13,875
- - -	- - 	- - -			- - -
 791	63	313	4,119		13,875
17,029	1,940	10,460	14,936	17,127	(12,677)
 -		-			
17,029	1,940	10,460	14,936	17,127	(12,677)
58,029	9,161	68,339	53,862	55,180	37,665
\$ 75,058	\$ 11,101	\$ 78,799	\$ 68,798	\$ 72,307	\$ 24,988

	Technology Fees	Video Fees	Conservation Dam Maintenance	Probate Training
Revenues	\$ -	\$ -	Ċ	¢
Property taxes Fines and fees	ş - 9,706	Ş - 255	\$ -	\$ -
Investment earnings	3,700	233	_	_
Miscellaneous				
Total revenues	9,706	255	-	-
Expenditures				
Current				
General government	3,531	-	-	-
Judicial	-	-	-	-
Facilities	-	-	-	-
Capital outlay				
Total expenditures	3,531			
Excess (deficiency) of revenues over (under) expenditures	C 17F	255		
over (under) expenditures	6,175	255	-	-
Other financing sources Transfers in (out)				
Total other financing sources (uses)	_			
Net change in fund balances	6,175	255	-	-
Fund balances at beginning of year	58,644	4,498	22,000	7,400
Fund balances at end of year	\$ 64,819	\$ 4,753	\$ 22,000	\$ 7,400

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Governmental Funds

Year Ende	d September	30	, 2020
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Salary Supp. Excess Co. Judge		Voting Equipment Rental		Child Abuse Prevention		Truancy Court		G	ETRZ Grant Fund	Court Reporter Fees	
\$	- - -	\$	- -	\$	- 81 -	\$	- -	\$	- - 22	\$	- 1,110 -
			1,349								
	-		1,349		81		-		22		1,110
	-		4,281		-		-		-		379
	- - -		- - -		- - -		- - -		- - -		- - -
			4,281								379
	-		(2,932)		81		-		22		731
											<u>-</u>
	-		(2,932)		81		-		22		731
	3,037		32,158		500		300		1,768		1,893
\$	3,037	\$	29,226	\$	581	\$	300	\$	1,790	\$	2,624

		Library Fund		al Nonmajor cial Revenue Funds		ermanent provement Fund	Total Nonmajor Governmental Funds	
Revenues	,		Ċ	10 407	Ċ		۲.	10 407
Property taxes Fines and fees	\$	- 227 E17	\$	19,497	\$	-	\$	19,497
		227,517 4,844		311,436		2 667		311,436 10,902
Investment earnings Miscellaneous		•		7,235		3,667		•
Miscenarieous		59,851		61,200		<u>-</u>		61,200
Total revenues		292,212		399,368		3,667		403,035
Expenditures								
Current								
General government		466,088		493,440		-		493,440
Judicial		-		718		-		718
Facilities		-		-		144,621		144,621
Capital outlay		83,602		83,602		-		83,602
Total expenditures		549,690		577,760	1	144,621		722,381
		0.10,000			-		-	,
Excess (deficiency) of revenues over (under) expenditures		(257,478)		(178,392)		(140,954)		(319,346)
Other financing sources								
Transfers in (out)		218,996		50,624		86,422		137,046
-								
Total other financing		240.006		50.624		06.422		427.046
sources (uses)		218,996		50,624		86,422		137,046
Net change in fund balances		(38,482)		(127,768)		(54,532)		(182,300)
Fund balances at beginning of year		389,775		1,153,261		298,718		1,451,979
Fund balances at end of year	\$	351,293	\$	1,025,493	\$	244,186	\$	1,269,679

	« Accessor/ Collector	Co	ccessor/ llector pter 19	E:	District Clerk xcess Tax	District Clerk		
Assets Cash and cash equivalents Accounts receivable	\$ 100,420 -	\$	4 -	\$	81,317 -	\$	10,817	
Total assets	\$ 100,420	\$	4	\$	81,317	\$	10,817	
Liabilities Accounts payable Due to others Due to other funds	\$ - 100,420 -	\$	- 4 -	\$	81,317 -	\$	- 10,817 -	
Total liabilities	\$ 100,420	\$	4	\$	81,317	\$	10,817	

District Clerk Trust	County Clerk Escrow		County Clerk Fees		 County Clerk Trust	County Clerk st Escrow	Sheriff's Department	
\$ 120,393 -	\$	23,298	\$	18,060 -	\$ 142	\$ 24,000	\$	9,800
\$ 120,393	\$	23,298	\$	18,060	\$ 142	\$ 24,000	\$	9,800
\$ - 120,393 -	\$	- 23,298 -	\$	- 18,060 -	\$ - 142 -	\$ - 24,000 -	\$	- 9,800 -
\$ 120,393	\$	23,298	\$	18,060	\$ 142	\$ 24,000	\$	9,800

	Sheriff's Forfeiture	Sheriff's LEOSE	DREAM	Inmate Trust		
Assets Cash and cash equivalents Accounts receivable	\$ 9,360 -	\$ 4,198 -	\$ 1,600 -	\$	26,483 <u>-</u>	
Total assets	\$ 9,360	\$ 4,198	\$ 1,600	\$	26,483	
Liabilities Accounts payable Due to others Due to other funds	\$ - 9,360 -	\$ 2,770 1,428 -	\$ 1,600 -	\$	- 26,483 -	
Total liabilities	\$ 9,360	\$ 4,198	\$ 1,600	\$	26,483	

Commissary Profit		Justice of the Peace		Prosecutor's Collection		State Trust		Payroll Clearing		Richards Memorial Library		Total Agency Funds	
\$	22,609 964	\$	15,235 -	\$	2,913 -	\$	75,941 2,100	\$	21,672 2,323	\$	1,365 -	\$	569,627 5,387
\$	23,573	\$	15,235	\$	2,913	\$	78,041	\$	23,995	\$	1,365	\$	575,014
\$	2,962 20,611 -	\$	- 15,235 -	\$	- 2,913 -	\$	56,982 5,477 15,582	\$	23,995 - -	\$	- 1,365 -	\$	86,709 472,723 15,582
\$	23,573	\$	15,235	\$	2,913	\$	78,041	\$	23,995	\$	1,365	\$	575,014



Compliance Section September 30, 2020

McCulloch County



Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

The Honorable Judge and Members of the Commissioners' Court McCulloch County Brady, Texas

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of McCulloch County, Texas (the County), as of and for the year ended September 30, 2020, and the related notes to the financial statements, which comprise the County's basic financial statements and have issued our report thereon dated February 26, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph in this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Abilene, Texas

February 26, 2021

Esde Saelly LLP

Section I – Summary of Auditor's Results

FINANCIAL STATEMENTS

Type of auditor's report issued Unmodified

Internal control over financial reporting:

Material weaknesses identified No

Significant deficiencies identified not considered

to be material weaknesses None Reported

Noncompliance material to financial statements noted?

Section II – Financial Statement Findings

The audit disclosed no findings required to be reported.